

FTC Solar Overview

May-June 2022





Forward-Looking Statements and Non-GAAP Financial Measures

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This presentation contains non-GAAP financial measures relating to our performance. You can find the reconciliation of these measures to the most directly comparable GAAP financial measure in the Appendix at the end of this presentation. The non-GAAP financial measures disclosed by the Company should not be considered a substitute for, or superior to, the financial measures prepared in accordance with GAAP. Please refer to the notes to reconciliation of non-GAAP financial measures in FTC Solar's quarterly earnings release for a detailed explanation of the adjustments made to the comparable GAAP measures, the ways management uses the non-GAAP measures, and the reasons why management believes the non-GAAP measures provide investors with useful supplemental information.





- Company Overview
- Market Overview
- Technology & Positioning
- Growth Drivers
- Financial Overview
- Q&A

Appendix





Introductions



Sean Hunkler



- Appointed CEO September 2021, Previously EVP of Global Operations at Western Digital 2018-2021
- Former EVP Operations, NXP Semiconductor, then COO of Nexperia Semiconductor following spin-off from NXP (2012-2018);
- Multiple leadership roles at Freescale Semiconductor, SunEdison and Motorola.
- MBA University of Texas, BS Chemical Engineering Johns Hopkins.



Patrick Cook

Chief Commercial Officer

- FTC Solar CFO 2019-2021
- 10+ years of experience in the renewable energy industry
- Former VP, Capital Markets and Corporate
 Finance for SunEdison along with multiple other leadership positions
- VP, Structured Finance, Bank of America
- BS degree in Finance and Quantitative Methods from Bradley University



T.J. Rodgers

Chairman of the Board

- Founder of Cypress Semiconductor and CEO for 34 years (1982-2016)
- · Serves on Boards of Enphase Energy and Enovix
- Former Chairman of SunPower and Semiconductor Industry Association
- Former Director at Bloom Energy, Deca Technologies, Waterbit, Agiga
- Trustee Emeritus Dartmouth, Masters Ph.D.
 Stanford University, Sloan Scholar Dartmouth



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About Us

FTC Solar is a fast-growing provider of tracker systems, software and engineering services to the solar energy industry

Tracker Systems

- Custom-designed, nextgeneration, two-panel inportrait ("2P") tracker systems
- Optimized for new technologies
- Industry-leading install speeds

Software

- Proprietary solutions to boost energy production, design projects and manage project portfolios
- Up to 6% project energy gain¹







Engineering Services

- Includes site analysis, array design services, foundation development and other valueadded capabilities
- Expert assistance, valueadded services

Key M	letrics
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Installed Base²: >3.5GW

Customers²: 140+

Employees: 223

Patents (Granted or Pending)

Partners 46

Countries

'20 Revenue: \$187m

'21 Revenue: \$271m









^{2.} Cumulative since inception.



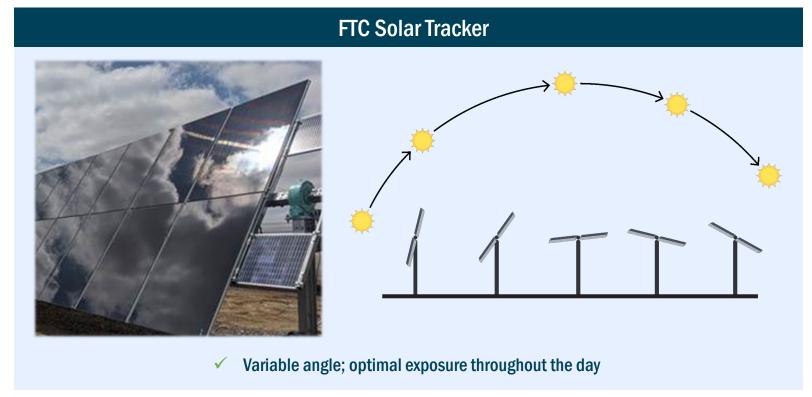


Trackers significantly increase energy production by dynamically optimizing solar panel orientation to the sun throughout the day

Traditional Fixed-Tilt



× Fixed angle; sub-optimal exposure



Tracker systems and advanced software yield, on average¹:

- ✓ 25% more energy
- ✓ 17% lower levelized cost of energy ("LCOE") compared to fixed-tilt mounting systems



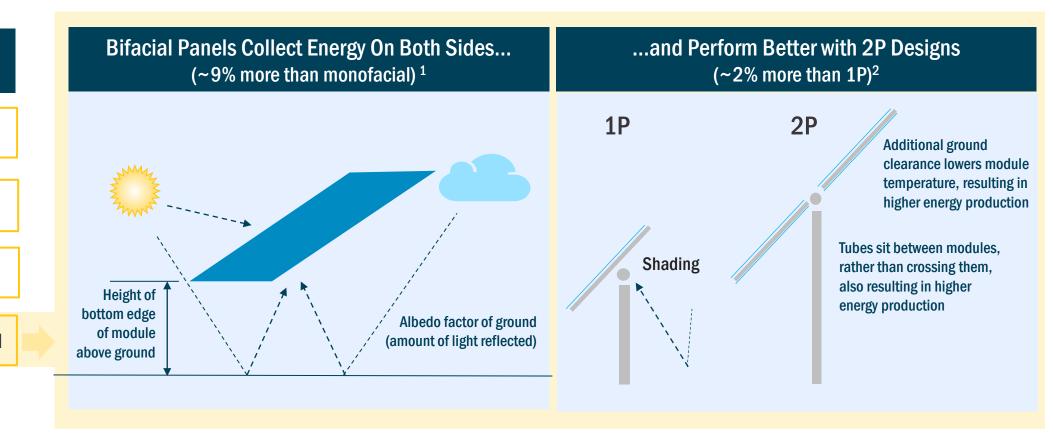


The Advantages of 2P Trackers

FTC Solar is one of the largest U.S. provider of two-panel in-portrait (2P) trackers

2P benefits vs 1P

- ✓ Higher Design Flexibility
- ✓ Better Site Accessibility
- ✓ Higher Panel Density
- ✓ Improved Energy Yield





Competitor Research Study





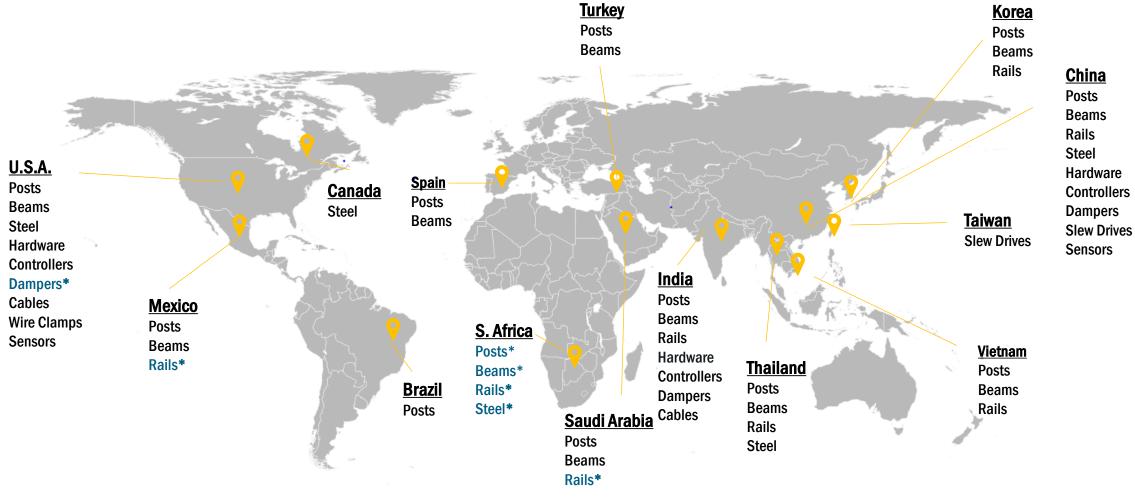
Our Competitive Differentiation in Trackers

Easier Installation Provides lowest installed cost / Enables faster installation times Install Faster installation compared to ~40% Time competing solutions (hours/MW) DC BOS **25**% Less wiring (potential) Costs Posts/ **56%** Fewer posts / MW (potential) **Piles** Connect **45% Fewer connection point (potential) Points** Does not require specialized Labor/ Tools tools for installation Reduction in average install time in 2020 32% **Efficiency** with further reductions planned

Better Performance ————————————————————————————————————							
Provides	Provides higher yields / Maximizes land use / Delivers more power						
<u> </u>	Proprietary Software	6%	Additional potential energy yield from optimized tracking				
X	Bifacial Gain	~2%	Potential gain in 2P energy production compared to 1P trackers				
	Design Flexibility	√	Independent row design allows for site flexibility				
<u>_</u>	Site Accessibility	2 X	Greater site accessibility at same ground coverage ratio ("GCR") for 2P trackers				
	Strings	4	Unique four-string architecture leads to higher bifacial energy capture				
_	Slope Tolerance	L 7.5 %	Highest in market ¹ , avoids land grading costs				



Global Supply Chain



Current Manufacturing Sites







Key Investment Highlights

A Technology Company With Differentiated Solutions...



A Unique Value Proposition Leading to Rapid Customer Adoption...



That is Well Positioned in Large and Growing TAM...

- Industry-leading installation speeds (~40%)
 resulting in labor cost reductions

One of largest U.S. providers of 2P trackers

Proprietary software increases yields by up to 6%

- Grew top 15 developer and EPC penetration to 47% and 60% in '21 from 40% each in '201
- Customers include Invenergy, Kiewit and D.E. Shaw

- Trackers growing 3x faster² than fixed-tilt
- Solar growing as % of energy
- Favorable regulatory and political backdrop

With Multiple Growth Drivers...



A Best-in-Class Financial Profile...



And Experienced Leadership Team

- New U.S. customers and wallet share
- International growth
- Software, services expansion, innovation
- Operating leverage through scale

- Asset-light model leads to strong cash flow conversion
- 44% revenue growth (FY2021)
- Healthy balance sheet (no debt) to support organic and inorganic growth opportunities

- Management team comprised of experienced industry leaders
- Strong, independent board



Allied Market Research 2019 Solar Energy Market report.

3. IHS Markit 2020 Global PV Tracker Report.



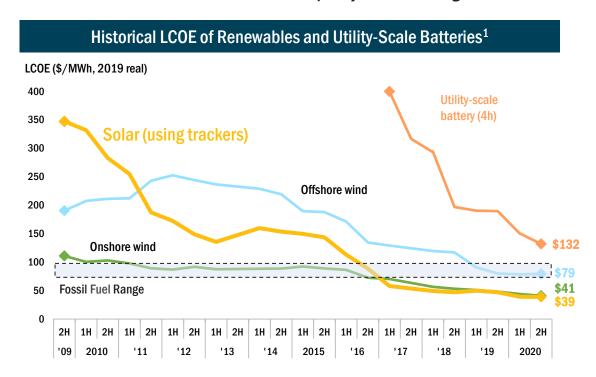


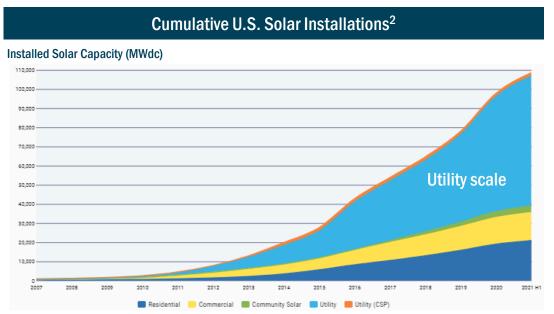


The Emergence of the Solar Market

The solar energy industry has grown as its associated costs have decreased

43% of all new electric capacity added to the grid came from solar energy in 2020, representing the largest such share in history





Over the last decade

Solar installation costs have dropped by more than 82%

Solar installations have grown at 42% per year, on average in the last decade



^{2.} SEIA Solar Industry Research Data

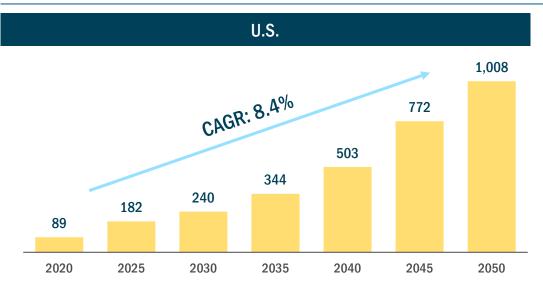


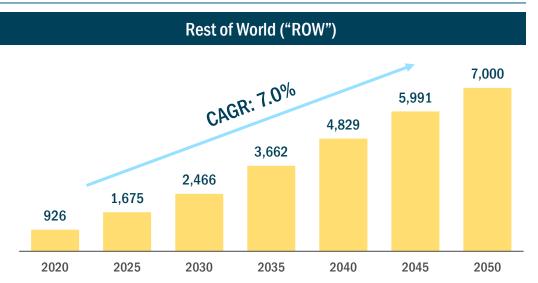
Solar Market Poised for Sustained Growth

Solar energy is expected to continue to increase its penetration in the U.S. and globally

Estimated \$220bn+ market size in in 2026, growing at a CAGR of 20%+ from 20191

Cumulative Installed Solar Capacity (GW)²





The solar industry has and, we believe, will continue to benefit from many powerful drivers of continued growth, including:

- ✓ Continued innovation and cost competitiveness with fossil-fuels
- ✓ Governmental policies and regulations supporting renewables globally
- ✓ Corporate procurement of renewable energy

- ✓ Improvement in battery storage technology
- ✓ Continued development of newly renewable use cases
- ✓ Increased capital available for green investments



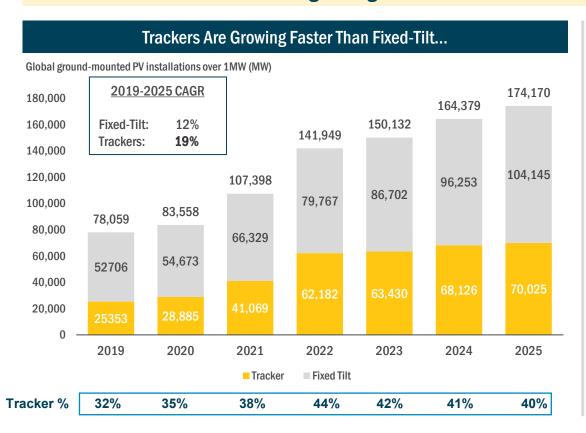
Allied Market Research 2019 Solar Energy Market report.

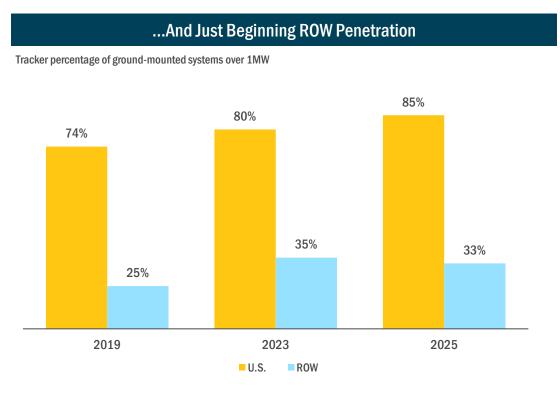
^{2.} BNEF 2020 New Energy Outlook.



The Solar Market is Transitioning to Trackers

Trackers are growing faster than fixed-tilt and are still in early stages of ROW penetration





Total tracker market revenues estimated to be \$6.9bn in 2022¹, with \$3.7bn in the Americas





Market

Driver

Market

Share

Market

Growth

Further Innovation Supports the Transition to Trackers...

Monofacial to Bifacial Panels
(Bifacial modules perform better on trackers)

~9%
Gain in energy production

~21% share¹

Growing at 30%+ CAGR²
Expected to be 50% of market by 2024¹

1P to 2P Trackers

(Bifacial perform even better on 2P than 1P)

~2%
Yield improvement on bifacial

2x Power Density Fewer Piles Better Site Accessibility

Higher Design Flexibility
Less Land Required

~21% share³

3X faster than 1P

Standard to Large Format Panels

30%

Gain in energy production per module

Emerging

Expected to be 85%+ of market by 2024¹

PV Info Link

^{2.} Wood Mackenzie – September 2019 Global Bifacial Module Market report, FTC Solar estimates

^{3.} Wood Mackenzie – Global PV Tracker Landscape 2020 and FTC Solar Estimates





FTC Solar 2P Solutions Offer Unique Advantages

A

All the Advantages of 2P

- ✓ Improved bifacial energy yield
- ✓ Increased design flexibility
- ✓ Higher panel density
- ✓ Better site accessibility



Reduced Part Count

- Up to 56% fewer foundations per MW
- Up to 45% fewer connection points
- Lower steel capability

Direct Current ("DC") Collections Advantage

- Unique 4 string architecture
- Up to 25% less wiring
- Higher bifacial energy capture

Industry-Leading Install Speed

- Lean assembly, fewer tools, fewer connections
- Patented self-aligning panel hanging
- ~40% faster installation

High Slope Tolerance

- Terrain flexibility
- Maximize number of rows
- Tolerant of up to a 17.5% grade

- Custom-tailored for each site
- Backtracking & diffused light
- Up to 6% higher yield

- ✓ Fewer labor hours
- ✓ Scale cost benefit
- ✓ Fewer labor hours
- ✓ Higher output

- ✓ Fewer labor hours
- ✓ Fewer labor hours
- Avoids land grading

- ✓ Higher output
- ✓ Lower LCOE





All the Advantages of 2P – Design Flexibility & Panel Density (Illustrative Examples)

Example 1 **Constrained Site**

Competitor's 1P Solution < 2.8 MW 1,132 piles; less accessible

FTC's 2P Solution



FTC Solar Offers:

- 8% more power
- 3.2x more cost-efficient rows
- 57% fewer foundations

Example 2 **Non-Standard Shape**



FTC's 2P Solution



FTC Solar Offers:

- Equivalent power
- 2.7x more cost-efficient rows
- 53% fewer foundations

Technical Advantages

All the Advantages of 2P

Reduced Part Count

DC Collections Advantage

Industry-Leading Install Speed

High Slope Tolerance





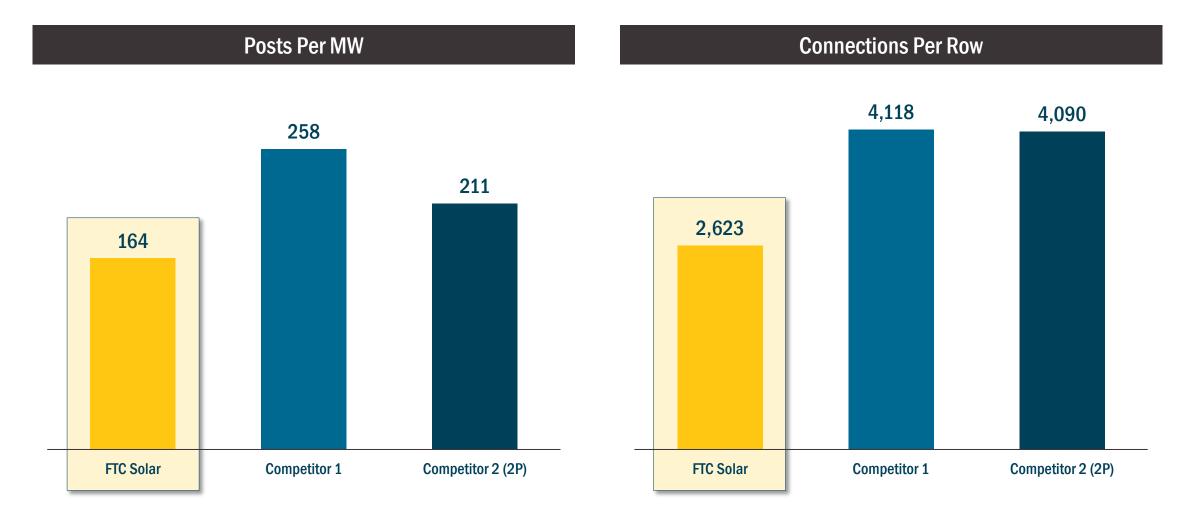
All the Advantages of 2P – Site Accessibility

FTC's 2P Solution

- ✓ 2X row spacing for equivalent panel density and ground coverage ratio
- ✓ Ease of vehicle access and mobility on site
- ✓ No physical barriers







Technical Advantages

All the Advantages of 2P

Reduced Part Count

DC Collections Advantage Industry-Leading Install Speed

High Slope Tolerance

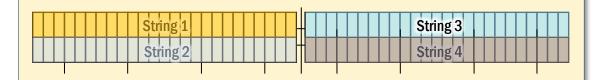




Direct Current Collections Advantage



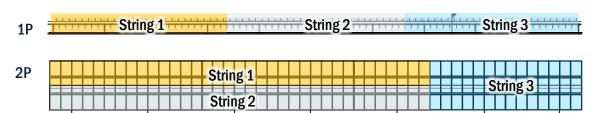
Balanced and uniform DC string architecture



- ✓ Less wire (up to 25% less)
- ✓ Less labor installing wiring
- ✓ More power collected on bifacial panels

Competitor Trackers

Unbalanced DC string architecture





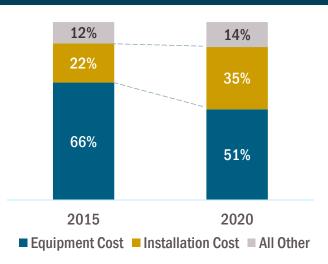




Industry-Leading Install Speed and Low Labor Costs

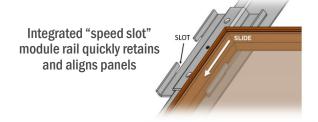
FTC's reduced installation time, together with savings on materials due to our design methodologies, can result in 1.5-2.0 cents per watt of cost savings for customers vs. leading 1P and 2P competitors¹

Labor is Significant (and Growing) Contributor to Total Project Cost ²



Installation Time ³	FTC Solar (Voyager)	Competitor 1	Competitor 2	Competitor 3
	2P	1P	2P	2P
	211	451	450	413
Special tools required?	No	Yes	Yes	Yes
# of Piles Required per MW	20-40% Fewer	-	-	-

- √ Fewer tools
- ✓ Fewer connection points
- **✓** Patented panel connection features
- √ 32% reduction in average install time in 2020 alone vs. 2019
- Lean installation methods





Technical Advantages

All the Advantages of 2P

Reduced Part Count

DC Collections Advantage Industry-Leading Install Speed

High Slope Tolerance



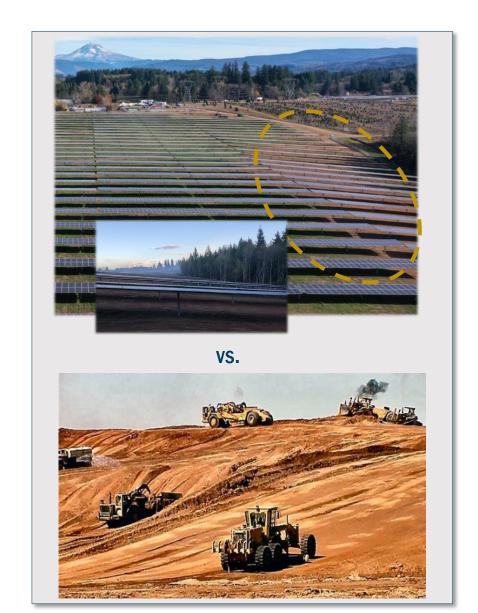
High Slope Tolerance

FTC Solar tracker's slope tolerance is among best in the industry

- ✓ Independent row design allows for simple installation on undulating and irregular site boundaries
- ✓ Minimizes or eliminates land grading expense

Slope Tolerance for Undulating Terrains

	FTC Solar	Competitor A	Competitor B	Competitor C
Slope Tolerance ¹	17.5%	15%	15%	17%





All the Advantages of 2P

Reduced Part Count

DC Collections Advantage

Industry-Leading Install Speed

High Slope Tolerance





Performance Software

SunPath

1 Terrain-Based Backtracking

Up To 4%
Yield Improvement¹

Terrain flexibility & yield improvement accounting for elevation differences between neighboring rows

Status:

ACTIVE

Launch:

December 2020

2 Diffuse Light Optimization

Up To 2%
Yield Improvement

A "smart" approach to distinguish between direct-beam and scattered light. Here the POA is adjusted to face the 'sky' to capture more scattered light

Status: ACTIVE

7101112

Launch:

December 2020

3 Array Level Backtracking

Up To 6%
Yield Improvement

Terrain flexibility & yield improvement across multiple rows in an array

Status: IN TESTING

4 Bifacial Yield Optimization

Uр То 2%

Yield Improvement

Yield improvement for systems using bifacial modules which accounts for albedo to maximize yield

Status: IN TESTING

Technical Advantages

All the Advantages of 2P

Reduced Part Count

DC Collections Advantage Industry-Leading Install Speed

High Slope Tolerance





Intellectual Property Overview

Core US Patents

Protect functional aspects of Voyager mounting and cleaning systems

- Patents issued include:
 - Speed slot module attachment
 - Different drive train architectures
 - Synthetic resin bearings that can support North/South slopes
 - Diffuse light backtracking
- Pending applications include:
 - Terrain-based backtracking
 - Partially and fully locked solutions using dampers
 - Adaptive range-of-motion management for snow, sand, flood

Core International Patents

- Patents issued in Korea and Canada for
 - Voyager solar generating apparatus with mounting, tracker and bearing assemblies
- Foreign patents pending in multiple countries, including on:
 - Speed slot attachments, Different drive-train architectures, bearings
 - Adaptive range-of-motion, terrain based back-tracking and diffuse-light back-tracking
 - Partially and fully locked solutions using dampers

Other Patents

- Patents issued to protect functional aspects of SUNDAT solar design software
 - Pending applications in China, India and Mexico
- Additional patents on multiple other technologies







Multiple Growth Drivers for Further Upside



Market and Sector Tailwinds

Fossil fuels \rightarrow solar energy

Fixed-tilt → trackers

1P tracker → 2P trackers

Monofacial \rightarrow bifacial



Broaden and Deepen Customer Relationships



New U.S. customers

Growth with existing U.S. customers

New international customers



Expand Value per Unit



Build on software offerings

Develop new products and services

Explore M&A opportunities



Increase Operating Leverage from Scale



Scalable corporate infrastructure in place

Grow in low-cost regions

Achieve purchasing leverage



Long-term
Sustainable
Income & FCF
Growth

Market Drivers

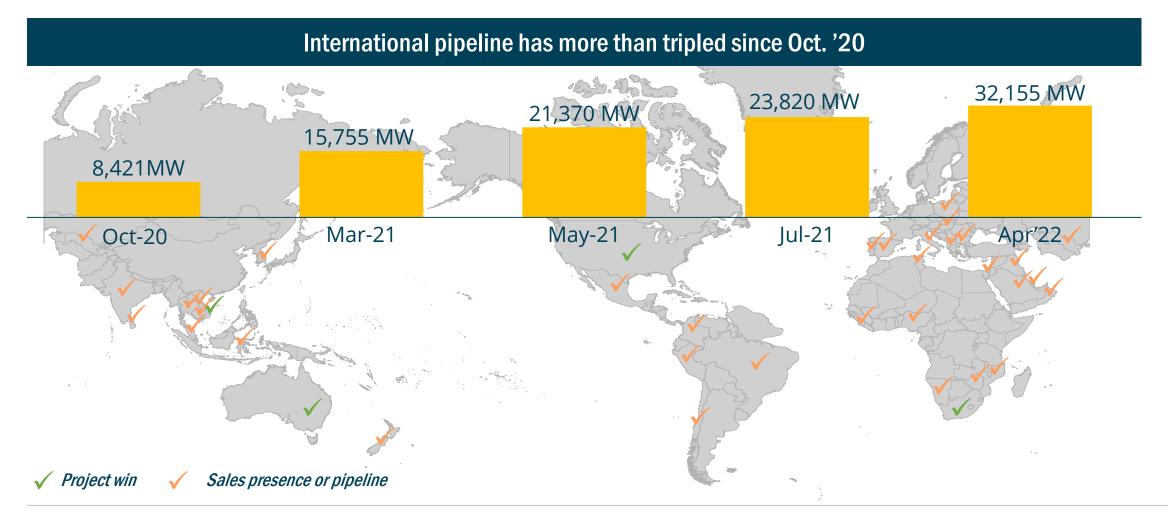
Share Drivers

Unit Economic Drivers





International: Strong Pipeline Growth, Initial Wins on Schedule

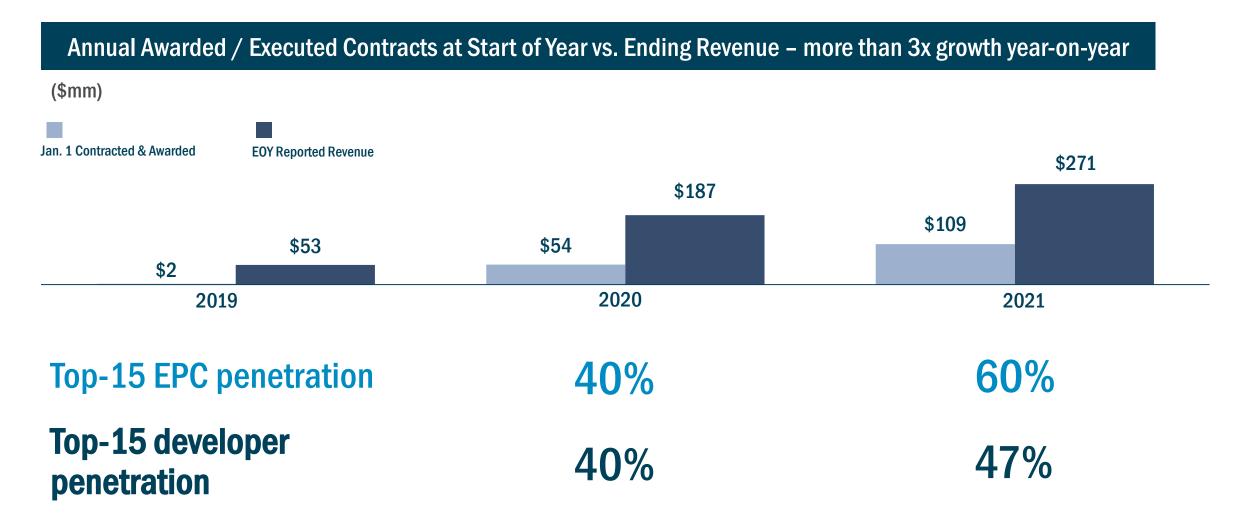


- Long sales cycle like in N. America
- In-country infrastructure in place (sales, demo, support)
- Seeing great traction (20+ wins;32GW+ pipeline)





U.S.: Strong Backlog, Revenue Growth; Progress w/Key Customers







Margin Improvement – Cost Roadmap

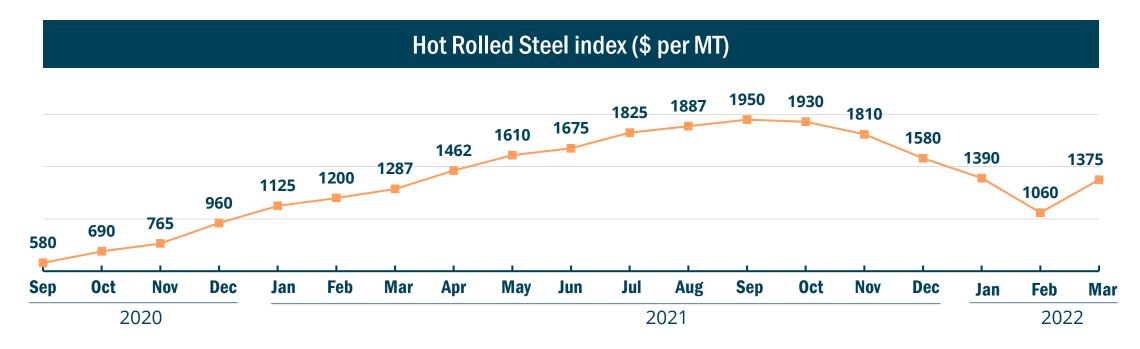
Example Initiatives/highlights

- Design to value initiatives that reduce material needed to produce Voyager tracker systems
 - Dynamic modeling to identify materials reduction opportunities
 - Design optimization to reduce manufacturing costs
 - R&D to improve damping capacity to reduce overall structure cost
- Procurement initiatives to optimize supply chain costs
 - Expand supplier base
 - Improve manufacturing efficiency
 - Avoidance of tariffs
- High volume manufacturing creates purchasing leverage as we continue to scale production, driven by steel and other components





Cost Program Highlights – R&D and Design Excellence



Complete

- Broaden & deepen supply base (~10 new vendors)
- Commodity Center of Excellence

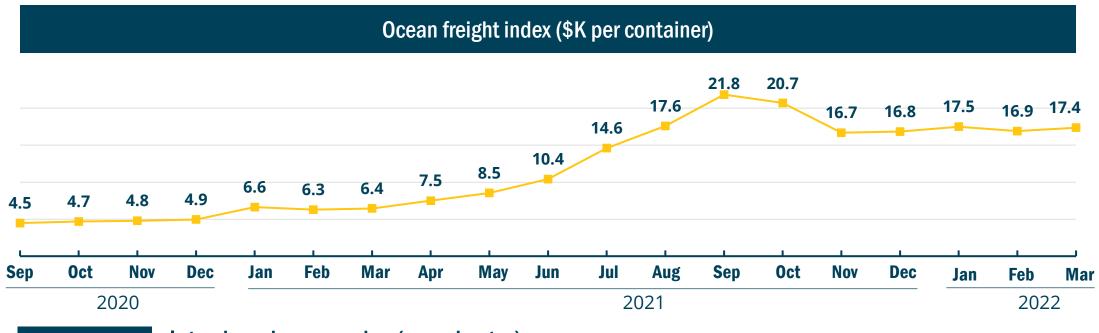
In progress

- Ongoing Design to Value (DTV) efforts; establishing MSAs in major categories
- Should-cost modeling capability





Cost Program - Material and Logistics



Complete

Introduced new modes (e.g. charter)

Broadened vendor base

Driving q/q savings throughout 2022

In progress

Better logistics execution (e.g., packing, mode optimization)

Local supply





Simple Reasons to Invest

Gain exposure to the largest and most attractive part of the solar market...

- ✓ Ground-mount is the fastest-growing segment in the U.S. solar market
- ✓ Solar has many powerful continued growth drivers
- ✓ Trackers support and enhance innovations in the solar industry, driving a continued decline in LCOE
- ✓ The competitive environment is mature, with significant barriers to entry

With a Company expected to grow faster than its market while margins are improving...

- ✓ Faster and cheaper tracker to install, driving significant labor savings for customers
- ✓ Compounding growth factors contribute to FTC's success
 - ✓ Solar growing as a % of power generation
 - ✓ Trackers growing as a % of solar power
 - ✓ 2P growing as a % of trackers

- ✓ International market is underpenetrated
- ✓ FTC has significant potential with new product and service opportunities
- ✓ Tracker gross margin expected to increase due to identified cost reduction initiatives

And deliver strong returns for shareholders

- ✓ Strong organic revenue growth
- ✓ Awarded and executed contracts growing at triple-digit rates
- ✓ Asset-light model

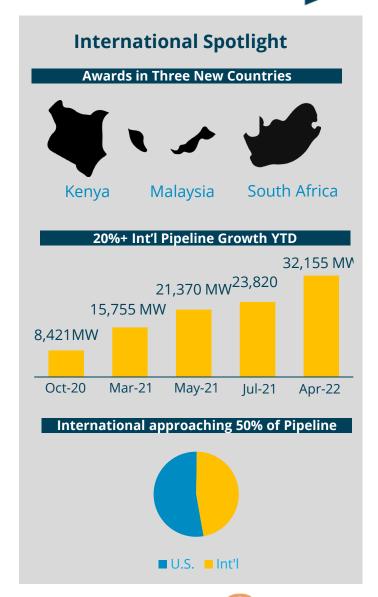
- ✓ No debt on balance sheet
- ✓ Fast growth with scale benefits still ahead
- ✓ Strong ESG and renewable energy tailwind







- Bookings progress: \$664 million with \$112 million added since March 15
- Organic international growth: recent bookings are ~50% international
- Record pipeline: new highs including 32+ GW of international pipeline¹ (+20% YTD)
- Planned acquisition of HX tracker remains on track to close in second quarter
- Healthy bidding/activity in U.S. underscores strong underlying demand ex-AD/CVD





Our Near-term Focus

Executing incredibly well on in-flight projects; customer relationships

- Accelerating international efforts, including HX integration & growth
- Building higher-margin DG business 12 projects awarded since January announcement
- Improve operational efficiency, control costs
- Continuing to drive gross margin program, including DTV, strategic R&D





Cost-Reductions on Track

Significant improvements masked by low AD/CVD volume, remaining legacy project mix

Illustrative Gross Margin per Revenue Level

	Legacy	y Projects	4Q'21 Net ¹	_	oject Awards² n post 2Q'22)
Revenue Level	\$100m	\$150m	\$104.7	\$100 m	\$150m
Gross Margin	(5%)	(4%)	(2.8%)	10%-15%	12%-18%

- Steel content reduced ~20% for new projects due to DTV initiative, continues in 2022
- Legacy projects largely roll off in Q3
- Majority of contracted & awarded take advantage of new DTV advances
- Delayed projects continuously updated with latest DTV advances rolling improvements
- Increasing impact with volume growth, positioning to achieve stated goal of 20%+







Reconciliation of Non-GAAP Gross Margin and Operating Expenses

The following table reconciles Non-GAAP gross margin for the three months ended March 31, 2022, and 2021, respectively:

	Three months ended March 31,					
(in thousands, except percentages)	 2022					
GAAP revenue	\$ 49,553	\$	65,707			
GAAP gross profit (loss)	\$ (9,287)	\$	119			
Depreciation expense	69		2			
Stock-based compensation	309		66			
Severance	_		_			
Other costs	102		_			
Non-GAAP gross profit (loss)	\$ (8,807)	\$	187			
Non-GAAP gross margin percentage	(17.8%)		0.3%			

The following table reconciles GAAP operating expenses to Non-GAAP operating expenses for the three months ended March 31, 2022, and 2021, respectively:

	 Three months ended March 31,					
(in thousands)	2022					
GAAP operating expenses	\$ 18,491	\$	8,138			
Depreciation expense	(52)		(7)			
Stock-based compensation	(4,301)		(383)			
Non-routine legal fees	(1,078)		(15)			
Severance	(615)		_			
Other (costs) credits	(1,268)		(882)			
Non-GAAP operating expenses	\$ 11,177	\$	6,851			





Reconciliation of GAAP Loss from Operations to Adjusted EBITDA

The following table reconciles GAAP loss from operations to Adjusted EBITDA for the three months ended March 31, 2022, and 2021, respectively:

	T	ended March 31,		
(in thousands)		2022		2021
GAAP loss from operations	\$	(27,778)	\$	(8,019)
Depreciation expense		121		9
Stock-based compensation		4,610		449
Non-routine legal fees		1,078		15
Severance		615		_
Other costs		1,370		882
Other income (expense)		19		
Adjusted EBITDA	\$	(19,965)	\$	(6,664)





Reconciliation of Net Loss to Adjusted EBITDA and Adjusted Net Loss

The following table reconciles Net loss to Adjusted EBITDA and Adjusted Net Loss for the three months ended March 31, 2022, and 2021, respectively:

	Three months ended March 31,						
	20	2021					
(in thousands, except shares and per share data)	Adjusted EBITDA	Adjı	isted Net Loss	Adjusted EBITDA		Adju	sted Net Loss
Net loss per GAAP	\$ (27,793)	\$	(27,793)	\$ (7,442)	\$	(7,442)
Reconciling items -							
Provision (benefit) for income							
taxes	76		_		(19)		_
Interest expense, net	295		_		14		_
Amortization of debt issue costs in interest expense	_		173		_		_
Depreciation expense	121		-		9		_
Stock-based compensation	4,610		4,610		449		449
(Gain) from disposal of investment in unconsolidated subsidiary ^(d)	(337)		(337)				
(Gain) loss on extinguishment	(337)		(337)		_		_
of debt	_		-		(790)		(790)
Non-routine legal fees ^(a)	1,078		1,078		15		15
Severance ^(b)	615		615		—		_
Other costs ^(c)	1,370		1,370		882		882
(Income) loss from							
unconsolidated subsidiary ^(d) Income tax expense (benefit)	_		_		218		218
attributable to adjustments	_		_		_		(8)
Adjusted Non-GAAP amounts	\$ (19,965)	\$	(20,284)	\$ (6,664)	\$	(6,676)
GAAP net loss per share:							
Basic	N/A	\$	(0.28)	N/A		\$	(0.11)
Diluted	N/A	\$	(0.28)	N/A		\$	(0.11)
			(1 2)				(-)
Adjusted Non-GAAP net loss							
per share (Adjusted EPS):							
Basic	N/A	\$	(0.20)	N/A		\$	(0.10)
Diluted	N/A	\$	(0.20)	N/A		\$	(0.10)
Weighted-average common shares outstanding:							
Basic	N/A		99,211,792	N/A			66,875,469
Diluted	N/A		99,211,792	N/A			66,875,469
			,,,,,				, ,

- (a) Non-routine legal fees represent legal fees incurred for matters that were not ordinary or routine to the operations of the business.
- (b) Severance costs were incurred related to agreements with certain executives due to restructuring changes.
- (c) Other costs in 2022 include certain costs attributable to accelerated vesting of stock-based compensation awards resulting from our IPO and shareholder follow on registration costs pursuant to our IPO. Other costs in 2021 include consulting fees in connection with operations and finance.
- (d) Our management excludes the gain from current year collections of contingent contractual amounts arising from the sale in 2021 of our unconsolidated subsidiary when evaluating our operating performance, as well as the income (loss) from operations of our unconsolidated subsidiary prior to sale.





Notes to Reconciliations of Non-GAAP Financial Measures

Notes to Reconciliations of Non-GAAP Financial Measures to Nearest Comparable GAAP Measures

We utilize Adjusted EBITDA, Adjusted Net Loss, and Adjusted EPS as supplemental measures of our performance. We define Adjusted EBITDA as net loss plus (i) provision (benefit) for income taxes, (ii) interest expense, net, (iii) depreciation expense, (iv) amortization of intangibles, (v) stock-based compensation, (vi) non-routine legal fees, severance and certain other costs (credits) and (vii) the loss (income) from our unconsolidated subsidiary. We also deduct the gains from the disposal of our investment in unconsolidated subsidiary and from extinguishment of our debt from net loss in arriving at Adjusted EBITDA. We define Adjusted Net Loss as net loss plus (i) amortization of debt issue costs and intangibles, (ii) stock-based compensation, (iii) non-routine legal fees, severance and certain other costs (credits), (iv) the loss (income) from our unconsolidated subsidiary and (v) income tax expense (benefit) of adjustments. We also deduct the gains or add back the losses from the disposal of our investment in unconsolidated subsidiary and from extinguishment of our debt from net loss in arriving at Adjusted Net Loss. Adjusted EPS is defined as Adjusted Net Loss on a per share basis using the weighted average diluted shares outstanding.

Adjusted EBITDA, Adjusted Net Loss, and Adjusted EPS are intended as supplemental measures of performance that are neither required by, nor presented in accordance with, U.S. generally accepted accounting principles ("GAAP"). We present Adjusted EBITDA, Adjusted Net Loss and Adjusted EPS, because we believe they assist investors and analysts in comparing our performance across reporting periods on an ongoing basis by excluding items that we do not believe are indicative of our core operating performance. In addition, we use Adjusted EBITDA, Adjusted Net Loss and Adjusted EPS to evaluate the effectiveness of our business strategies.

